



## The GLF Mission

The Global Leadership Foundation exists to promote good governance and effective political leadership. Its aim is to support national leaders to consolidate democratic initiatives by sharing the experience of government so that mistakes are not repeated. Centred around a group of former leaders who have extensive experience of government themselves and who believe they have something to offer current world leaders, GLF is a network of people and organisations committed to the principles of democratic institutions, open markets, human rights and the rule of law.

New governments bring hope to their people. But after years in the political wilderness national leaders have often had no experience of government or of working within an open society with free markets and democratic institutions. Once they are elected they face awesome challenges, expectations that cannot be fulfilled and a deluge of advice from international organisations, consultants and special interest groups.

This is where GLF can help. It comes with no agenda of its own (or of any other government or organisation), other than to promote liberal governance. It offers a leader impartial advice on specific issues, given directly by former leaders drawing on their own personal experience. Advice is given under strict confidentiality, with no publicity, on any issue of concern to a leader. And the agenda is always set by the Head of Government, with GLF Members acting as personal, private political advisors. GLF aims to work discreetly and the ability of GLF Members to bypass protocol ensures privacy and facilitates the establishment of a relationship of trust. It also ensures that if a leader is helped to take a successful initiative he can take all the credit for it, strengthening and reinforcing his credibility.

### **What kind of projects does GLF undertake?**

GLF was established in 2004. It has worked in Asia, Africa, Eastern Europe, Latin America and the Middle East and has a growing portfolio of projects. Its Membership constitutes a vast pool of individual experience and collective wisdom which enables the Foundation to mount projects covering a whole range of issues: political advice on handling ethnic divisions, political initiatives to defuse conflict, security sector reform, Presidential office management, advice on policy towards the WTO, advice on constitution making and electoral systems, mediation to help ensure stability before and after elections or to resolve institutional deadlock, and the creation of a climate that is open to foreign investment. Outside resources can be called upon when specialist technical advice is required.

## Who is GLF?

GLF is a network based around its Members. All are former Heads of State or Government and other distinguished leaders who contribute to the work of GLF as private individuals. There are currently 30 GLF Members.



## List of GLF Members

Abdul Karim al-Eryani	<a href="#">Yemen</a> , Prime Minister 1980-83 & 1998-2001
Lakhdar Brahimi	<a href="#">Algeria</a> , Foreign Minister 1991-93 UN Special Adviser to the Secretary-General 2004-05
Baroness Chalker of Wallasey	<a href="#">United Kingdom</a> , Minister of Overseas Development 1989-97
Joe Clark (Vice Chairman)	<a href="#">Canada</a> , Prime Minister 1979-80 Secretary of State for External Affairs 1984-1991
Chester A. Crocker	<a href="#">USA</a> , Assistant Secretary for African Affairs 1981-89
Pascal Couchepin	<a href="#">Switzerland</a> , President 2003 & 2008
FW de Klerk (Chairman)	<a href="#">South Africa</a> , President 1989-94
Álvaro de Soto	<a href="#">Peru</a> , UN Under-Secretary-General 1999-2007
Gareth Evans	<a href="#">Australia</a> , Foreign Minister 1988-96 President and CEO of the International Crisis Group 2000-09
Louise Fréchette	<a href="#">Canada</a> , UN Deputy Secretary-General 1998–2006
I.K. Gujral	<a href="#">India</a> , Prime Minister 1997-98
HRH Prince El Hassan bin Talal	<a href="#">Jordan</a>
Enrique Iglesias	<a href="#">Uruguay</a> , Foreign Minister 1985-1988 President of Inter-American Development Bank 1988-2005
Sir Ketumile Masire	<a href="#">Botswana</a> , President 1980-1998
António Mascarenhas Monteiro	<a href="#">Cape Verde</a> , President 1991-2001
Donald F. McHenry	<a href="#">USA</a> , Ambassador to the UN 1979-81
Moustapha Niassy	<a href="#">Senegal</a> , Prime Minister 1983 & 2000-01
Anand Panyarachun	<a href="#">Thailand</a> , Prime Minister 1991-92
P.J. Patterson	<a href="#">Jamaica</a> , Prime Minister 1992-2006
Thomas R. Pickering	<a href="#">USA</a> , Under-Secretary of State for Political Affairs 1997-2000 Ambassador to the UN 1989-92
Fidel Valdez Ramos	<a href="#">The Philippines</a> , President 1992-98

Elisabeth Rehn	<a href="#">Finland</a> , UN Under-Secretary-General 1998-99 UN Special Rapporteur for Human Rights 1995-97 Minister of Defence 1990-95 and Equality Affairs 1991-95
Michel Rocard	<a href="#">France</a> , Prime Minister 1988-91
Salim Ahmed Salim	<a href="#">Tanzania</a> , Prime Minister 1984–1985 Secretary General, OAU, 1989-2001
Armen Sarkissian	<a href="#">Armenia</a> , Prime Minister 1996-97
Javier Solana	<a href="#">Spain</a> , Secretary General, Council of European Union 1999-2009; Secretary General, NATO 1995-1999 Foreign Minister 1992-1995
Cassam Uteem	<a href="#">Mauritius</a> , President 1992-2002
Hans van den Broek	<a href="#">The Netherlands</a> , Foreign Minister 1982-93 Member European Commission 1993-99
Vaira Vike-Freiberga	<a href="#">Latvia</a> , President 1999-2007
Kaspar Villiger	<a href="#">Switzerland</a> , President 1995 & 2002

### **With whom does GLF work?**

GLF will consider requests from any government that is committed to or aspires to the principles of democratic institutions, human rights, open markets and the rule of law. GLF engages with Governments, not with opposition parties (unless requested to do so by a Head of Government). Its core principles are discretion, trust, integrity, neutrality and independence, and it will not publicize the countries in which it works unless a leader with whom it is working wishes to make GLF's involvement public.

GLF works closely with the UN, the IMF, the World Bank and other NGOs working in the field of conflict prevention, governance and development.

### **GLF Structure**

GLF is registered in the Canton of Bern, Switzerland. It is served by a Board of Directors (appointed by GLF Members), two Advisory Committees (appointed by the GLF Board), and a small Secretariat based in London which is responsible for the coordination of the activities of the organization. Mr FW de Klerk is the Chairman and Sir Robert Fulton is the CEO.

GLF (UK) and GLF (USA) are associate Foundations. Both have charitable status in their respective countries. (The GLF Secretariat manages the day-to-day affairs of all three Foundations).

**Honorary Patrons**

Nelson Mandela	South Africa
Vaclav Havel	Czech Republic
George H W Bush	USA
Lech Walesa	Poland
Ernesto Zedillo	Mexico
Helmut Schmidt	Germany
Ricardo Lagos	Chile
Mike Moore	New Zealand

**GLF Board**

FW de Klerk (Chairman)	Former President of South Africa
Joe Clark (Vice Chairman)	Former Prime Minister of Canada
Graham Barr	Former Chairman, Bell Pottinger Sans Frontieres, UK
Baroness Chalker of Wallasey	Former Minister of Overseas Development, UK
Chester Crocker	Former Assistant Secretary for African Affairs, USA
Elisabeth Rehn	Former Minister of Defence & Equality Affairs, Finland
Jacques Rossier	Former Managing Partner, LODH, Switzerland
Sir John Shepherd	Former UK Ambassador and former GLF Secretary General
Cassam Uteem	Former President of Mauritius

**GLF Secretariat**

Sir Robert Fulton	CEO
Sir Robin Christopher	Projects Director
Peter Osborn	Operations Manager
Nadia Kamel	Team Administrator
Ray Avery	Accountant
Lucinda Groves	Corporate Liaison
Feriel Ricks	US Donor Liaison

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## **How is GLF financed?**

GLF is a non-profit, independent foundation. It is funded by other foundations, corporations, private individuals and select governments – many of whom choose to become Members of our International Council; GLF also aims to recover project costs from its clients. A select group of supporters also serve as guarantors to underwrite the costs of projects should GLF need to react quickly to a client request.

GLF exercises careful judgement case-by-case to ensure that it does not receive funds from any source likely to be considered damaging to its reputation for probity or its need to preserve the confidentiality and objectivity of its operations. A limit is placed on donations from any one donor to preserve GLF's independence

## **GLF International Council**

### ***Companies***

AMG Production Ltd

BAE Systems plc

Barclays Bank plc

Coca Cola Africa

Credit Suisse Group

The D Group

DHV Holding B.V.

EDF Energy

Eyerocket Design

First Corporate Consultants

Glencore International

Goldman Sachs

Group DF

House of Performance

HSBC Bank plc

Invensys

Lombard Odier Darier Hentsch & Cie

Meridiam Infrastructure

Nestlé S.A.

Nexen Inc

Pictet & Cie, Private Bankers

Rio Tinto

&samhoud

SNCF

Swiss Re

Tilder

Union Bancaire Privée (UBP)

UBS

Visa Inc.

Xstrata

### ***Foundations***

A&A Fund

Benjamin Slome Charitable Foundation

David & Elaine Potter Foundation

Garfield Weston Foundation

Goergen Foundation Inc.

Julia & Derek Breed Foundation

Lodestar Foundation

Peter Peterson Foundation

Pivotal Foundation

Source of Hope Foundation

Stern Stewart Institute

***Governments***

Swiss Federal Department of Foreign Affairs

***Individuals***

Lord Ashcroft, KCMG  
 Sir Victor Blank  
 Eduardo and Lia Costa  
 Peter Cruddas  
 Eric Demole  
 Robert Dorfman  
 Lord and Lady Edmiston  
 Allan & Gill Gray  
 Leo Hindery, Jr.  
 Guy Huët  
 Pierre Keller  
 Paul Maritz  
 Daniel N. Mezzalingua  
 Yves Mirabaud  
 Dr Isa Odidi and Dr Amina Odidi  
 Yves Oltramare  
 Nicolas Pictet  
 Anthony & Margaret Preston  
 Eliane and Jacques Rossier  
 Corinne Steensma

***GLF Underwriting Club***

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